**FINANCIAL STATEMENTS** 

**MARCH 31, 2017** 

# STEELE & CO.

**CHARTERED PROFESSIONAL ACCOUNTANTS** 

\*Representing incorporated professionals

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#### INDEPENDENT AUDITOR'S REPORT

# To the Members of The British Columbia Council for International Education

We have audited the statement of financial position of The British Columbia Council for International Education ("the Council") as at March 31, 2017 and the statements of operations, change in net financial assets, and cash flows for the year ended March 31, 2017, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Council as at March 31, 2017 and the results of its operations, changes in net financial assets and cash flows for the year in accordance with Canadian public sector accounting standards.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, these principles have been applied on a basis consistent with that of the preceding year.

Vancouver, Canada May 15, 2017

CHARTERED PROFESSIONAL ACCOUNTANTS

# STATEMENT OF FINANCIAL POSITION

		MARCH 31,				
	NOTE		2017		2016	
FINANCIAL ASSETS						
CASH AND CASH EQUIVALENTS GUARANTEED INVESTMENT CERTIFICATES ACCOUNTS RECEIVABLE SALES TAX RECEIVABLE	4 5	\$	381,407 857,337 - 208 1,238,952	\$	276,990 857,030 35 376 1,134,431	
LIABILITIES						
ACCOUNTS PAYABLE AND ACCRUED LIABILITIES SALARIES AND ASSESSMENTS PAYABLE EMPLOYEE FUTURE BENEFITS DEFERRED REVENUE  NET FINANCIAL ASSETS	6 8		48,427 130,891 145,667 384,679 709,664 529,288		60,200 143,613 112,413 158,790 475,016 659,415	
NON-FINANCIAL ASSETS						
TANGIBLE CAPITAL ASSETS PREPAID EXPENSES	9		31,266 207,052 238,318		46,154 50,049 96,203	
ACCUMULATED SURPLUS		\$	767,606	\$	755,618	
GOING CONCERN CONSIDERATIONS CONTRACTUAL OBLIGATIONS	2 6 & 7					

APPROVED ON BEHALF OF THE BOARD

Dr. Randall Martin

Jim Hamilton

# STATEMENT OF OPERATIONS

		YEAR ENDED MARCH 31,					
	2017 BUDGET (NOTE 12)	2017	2016				
REVENUES	(14012 12)						
EDUCATION QUALITY ASSURANCE (EQA) (SCHEDULE) GOVERNMENT GRANTS (SCHEDULE) ADMINISTRATION AND OPERATING CONTRACTS (SCHEDULE)	\$ 39,500 2,088,765 218,435	\$ 42,325 2,210,512 372,747	\$ 267,625 1,814,877 223,257				
OTHER (SCHEDULE)	17,000	10,288	10,333				
	2,363,700	2,635,872	2,316,092				
EXPENSES							
EDUCATION QUALITY ASSURANCE (EQA) (SCHEDULE) ADMINISTRATION AND OPERATING	22,500	22,169	32,140				
CONTRACTS (SCHEDULE)	2,341,200	2,601,715	2,281,615				
	2,363,700	2,623,884	2,313,755				
ANNUAL OPERATING SURPLUS	\$ -	11,988	2,337				
ACCUMULATED SURPLUS BEGINNING OF THE YEAR		755,618	753,281				
ACCUMULATED SURPLUS END OF THE YEAR		\$ 767,606	\$ 755,618				

# STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

	 BUDGET OTE 12)	 YEAR ENDEI 2017	D MAF	RCH 31, 2016
ANNUAL OPERATING SURPLUS	\$ -	\$ 11,988	\$	2,337
ACQUISITION OF TANGIBLE CAPITAL ASSETS	-	(1,097)		-
AMORTIZATION OF TANGIBLE CAPITAL ASSETS	16,000	15,985		26,294
ACQUISITION OF PREPAID EXPENSES	-	(207,052)		(50,049)
USE OF PREPAID EXPENSES	(16,000)	 50,049		77,532
INCREASE (DECREASE) IN NET FINANCIAL ASSETS	\$ 	(130,127)		56,114
NET FINANCIAL ASSETS BEGINNING OF THE YEAR		659,415		603,301
NET FINANCIAL ASSETS END OF THE YEAR		\$ 529,288	\$	659,415

# STATEMENT OF CASH FLOWS

	YEAR ENDED MARCH 31, 2017 2016				
OPERATING TRANSACTIONS					
CASH RECEIVED FROM					
EQA	\$	42,325	\$	267,626	
GOVERNMENT GRANTS	*	2,210,512	*	1,814,877	
ADMINISTRATIVE AND OPERATING CONTRACTS		72,509		15,472	
OTHER		10,288		10,333	
SUMMER SEMINAR		526,295		295,033	
		2,861,929		2,403,341	
CASH PAID FOR		_			
EQA		24,699		25,134	
EQUIPMENT RENTAL		22,831		17,096	
EVENT FEES		192,158		119,744	
HOSPITALITY		156,566		142,068	
INFORMATION TECHNOLOGY AND WEBSITES		102,134		92,699	
INSURANCE		4,724		4,276	
LEADERSHIP AND ORGANIZATION		9,223		7,778	
MARKETING		408,561		186,947	
OFFICE COMMUNICATIONS		63,730		42,443	
OFFICE SUPPLIES AND MISCELLANEOUS		24,335		17,527	
PROFESSIONAL AND CONSULTING FEES		218,117		144,149	
RENT AND FACILITIES		152,286		161,781	
SALARIES AND BENEFITS		1,081,389		1,008,135	
SALES TAXES (RECOVERABLE)		185		(235)	
SUBSIDIES		-		500	
TELECOMMUNICATIONS		15,851		23,526	
TRAVEL		279,320		172,627	
		2,756,108		2,166,195	
CASH PROVIDED BY OPERATING TRANSACTIONS		105,821		237,146	
CAPITAL TRANSACTIONS					
CASH USED TO ACQUIRE TANGIBLE CAPITAL ASSETS		(1,097)		<u>-</u> _	
CASH APPLIED TO CAPITAL TRANSACTIONS		(1,097)		-	
INVESTING TRANSACTIONS					
GUARANTEED INVESTMENT CERTIFICATES		(307)		(15,347)	
CASH APPLIED TO INVESTING TRANSACTIONS		(307)		(15,348)	
INCREASE IN CASH AND CASH EQUIVALENTS		104,417		221,798	
CASH AND CASH EQUIVALENTS BEGINNING OF THE YEAR		276,990		55,192	
CASH AND CASH EQUIVALENTS END OF THE YEAR	\$	381,407	\$	276,990	

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

#### 1. NATURE OF OPERATIONS

The British Columbia Council for International Education is an educational marketing institution incorporated in 1991 under the Societies Act (British Columbia). On January 23, 2009, the Council changed its name from The British Columbia Centre for International Education to The British Columbia Council for International Education, amended its constitution, and replaced its by-laws in their entirety. At the same time, its mandate was expanded to include overseas missions, new internal and external programs, marketing and communication portfolios, and to administer government sponsored initiatives, such as the Education Quality Assurance Program ("EQA"). The Council receives funding for its programs through the Ministry of Advanced Education for the Province of British Columbia ("the Ministry") and other government funded agencies. Previously, the Council was funded by internal programs and membership dues. In 2012, the mandate and mission of the Council were further changed and scaled back to focus on the core areas of planning and logistics of international events, marketing British Columbia in the international markets, and administering the EQA program. In 2014, the Council was notified that it would no longer be the administrator of the EQA program.

The Council reports to the Legislative Assembly through the Ministry and is considered a Government Reporting Entity. The Council has no issued shares.

The Council is exempt from income taxes under the Income Tax Act.

#### 2. GOING CONCERN CONSIDERATIONS

These financial statements have been prepared on the assumption that the Council is a going concern, meaning it will continue in operation for the foreseeable future and will be able to realize assets and discharge liabilities in the ordinary course of operations. Different bases of measurement may be appropriate if the Council is not expected to continue in operation for the foreseeable future. The Council is economically dependent on government support to fund its programs and activities. The Council's continuation as a going concern is dependent upon its ability to receive future government funding sufficient to meet current and future obligations.

As at March 31, 2017, the Council had net financial assets of \$529,288 (2016 - \$659,415).

The Council has the Ministry's grant commitment of \$1,500,000 to fund its fiscal 2018 operations, and received funding of \$1,500,000 to fund its fiscal 2017 operations.

The Government has requested the Council's assistance in administering the EQA program during the transition process. The Council has been granted the right to retain the EQA fees received for memberships from April 1, 2016 to March 31, 2017. In order to continue administering the program, the government has provided a grant of \$20,000 to fund the EQA program for fiscal 2018 and received funding of \$25,000 to fund its fiscal 2017 operations.

#### NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

#### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### a. Basis of Accounting

These financial statements have been prepared by management in accordance with Canadian public sector accounting standards.

## b. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, demand deposits, and short-term highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. These short-term investments generally have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term cash commitments rather than for investing.

#### c. Guaranteed Investment Certificates

Guaranteed investment certificates ("GIC's") are interest bearing and generally have maturity dates of one year or less.

## d. Employee Future Benefits

i. The employees of the Council belong to the Municipal Pension Plan which is a multiemployer joint trustee plan. This plan is a defined benefit plan, providing a pension on retirement based on the member's age at retirement, length of service, and highest earnings averaged over five years. Inflation adjustments are contingent upon available funding.

The joint trustee board of the plan determines the required plan contributions annually.

The contribution to the plan by the Council is recorded as an expense for the year.

ii. The costs of insured benefits reflected in these financial statements are the Council's portion of the insurance premiums owed for coverage of employees during the period.

# e. Tangible Capital Assets Including Capital Leases

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement, or betterment of the assets.

The Council does not have any capital leases.

The cost, less the estimated residual value, of the tangible capital assets, excluding land, is amortized on a declining balance basis over their estimated useful lives as follows:

Computer equipment and software Office furniture and equipment Website Leasehold improvements 50%-100% declining balance method 20% declining balance method 30% declining balance method 3 years straight line

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### e. Tangible Capital Assets Including Capital Leases (Continued)

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Council's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets is less than their net book value. The net write-downs are accounted for as expenses in the statement of operations. No write downs were recorded during the year.

Contributed capital assets are recorded as revenue at their fair market value on the date of donation, except in circumstances where fair value cannot be reasonably determined, and which are then recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value. No contributed capital assets were received during the year.

# f. Prepaid Expenses

Prepaid expenses, which include prepaid insurance, facility rentals, travel and mission expenses, are charged to operations over the periods that are expected to benefit from the expense.

#### g. Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be reasonably determined or collection is reasonably assured.

Government transfers are recognized as revenues when the transfer is authorized, any eligibility criteria are met, and reasonable estimates of the amounts can be made. Transfers are recognized as deferred revenue when amounts have been received but not all eligibility criteria or stipulations have been met.

Contributions from other sources are deferred and recognized as revenue as the related stipulations in the agreement are met. Restricted contributions that must be maintained in perpetuity are recorded as revenue when received or receivable and are presented as non-financial assets in the statement of financial position.

Revenue related to fees or services received in advance of the fee being earned or service performed is deferred and recognized when the fee is earned or service performed.

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

#### h. Foreign Currency Translation

Foreign currency transactions are translated at the exchange rate prevailing at the date of the transactions unless hedged by forward contracts that specify the rate of exchange. Monetary assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate prevailing at year end. Adjustments to revenue or expense transactions arising as a result of foreign currency translation are credited or charged to operations at the time the adjustments arise. The Council does not undertake any currency hedges.

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

#### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial Instruments

#### Measurement

Financial assets originated or acquired, or financial liabilities issued or assumed, are initially measured at their fair values. In the case of a financial asset or financial liability not being subsequently measured at fair value, the initial fair value will be adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Transaction costs of financial instruments measured at fair value are expensed.

The Council subsequently measures its financial assets and liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Unrealized gains and losses from changes in fair value are recognized in the statement of re-measurement gains and losses until the respective investment is ultimately disposed of, at which time the cumulative gain or loss is recognized in the statement of operations.

Financial assets measured at amortized cost include cash, GIC's, and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable.

The Council has not presented a statement of re-measurement gains or losses as it has no reportable transactions for its fiscal years ending March 31, 2017 and 2016.

#### *Impairment*

At the end of each reporting period, the Council assesses whether there are any indications that a financial asset measured at cost or amortized cost may be impaired. When there is an indication of impairment, the Council determines whether a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset and, in which case, the carrying amount of the asset is reduced to the highest expected value that is actually recoverable from the asset either by holding that asset, by its sale, or by exercising the right to any collateral (net of cost). The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in net income. A write down of a portfolio investment to reflect a loss in value is not reversed for a subsequent increase in value.

#### Derecognition

A financial liability or a part of a financial liability is removed from the statement of financial position when it is extinguished (i.e.: when the obligation is discharged or cancelled, or expires). The difference between the carrying amount of that financial liability extinguished or transferred to another party and the fair value of the consideration paid, including any non-cash assets transferred, liabilities assumed or equity instruments issued, is recognized in net income for the period.

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# j. Measurement Uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reporting amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the financial statements and the reported amounts of the revenues and expenses during the period. Items requiring the use of significant estimates include the useful life of capital assets and related amortization and estimated employee benefits.

Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed periodically to reflect new information as it becomes available. Measurement uncertainty exists in these financial statements. Actual results could differ from these estimates.

#### 4. CASH AND CASH EQUIVALENTS

	 2017	 2016
Cash and demand deposits	\$ 381,407	\$ 276,990

Cash includes \$226,204 (2016 - \$158,790), the use of which is restricted and may be used only for specified purposes.

#### 5. GUARANTEED INVESTMENT CERTIFICATES

	 2017	 2016
GIC's bear interest at rates ranging from 1.05% to 1.10% (weighted average 1.09%), are non-redeemable for twelve months and have maturity dates to March 8, 2018. Of the total,		
\$72,170 has been pledged as security for the Council's		
outstanding Visa commitments from time to time.	\$ 857,337	\$ 857,030

#### 6. EMPLOYEES' PENSION PLAN AND BENEFITS PLAN

The Council contracts out its employee and payroll services under a fee arrangement currently with Capilano University ("CU"). Under this arrangement, the Council's employees are considered employees of CU. Employee compensation costs invoiced to the Council include employee salaries and related pension and employment benefits as determined by CU. Any funding adjustments are reflected ongoing in the CU's invoices to the Council.

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

# 6. EMPLOYEES' PENSION PLAN AND BENEFITS PLAN (CONTINUED)

#### a. Retirement Benefits - Pension Plan

The Council and its employees contribute to the Municipal Pension Plan which is a multiemployer plan in accordance with the Public Sector Pension Plan Act. The plan provides defined pension benefits to employees based on their length of service and employee's salary. The contribution rate for eligible employees is 8.5% of the employee's salaries until the yearly insurable earnings are reached, increasing to 10.0% thereafter. The Council matches contributions to the plan at the rate of 9.57% of the eligible employee's salary.

The Council records its pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate with the result that there is no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the Plan. The Council paid \$79,687 (2016 - \$64,887) for employer contributions to the plan for fiscal 2017. The contribution rates are subject to change as determined by the plan administrators.

The actuarial valuation for the Municipal Pension Plan as at December 31, 2015 indicated a \$1,224,074 funding surplus for basic pension benefits.

#### b. Other Employee Benefits

In fiscal 2011, and as renegotiated in 2016, the Council entered into an employment contract with its Executive Director ("ED") which provides for administrative leave of one full month of paid compensation for each year of completed service from October 2007 and at the discretion of the Council twelve months' notice or pay in lieu of notice, should the Council terminate the ED's employment without just cause.

Payroll liabilities include a provision for accrued administrative leave of \$145,667 (2016 - \$112,413) as at March 31, 2017.

The Council provides for its employees life insurance and disability and health care benefits which are funded by monthly premium payments to independent benefit providers. The benefits cease upon termination of employment with the Council. The Council currently has no long-term commitments with these benefit provisions.

# 7. CONTRACTUAL OBLIGATIONS

The Council has entered into operating leases for premises and office equipment pursuant to agreements extending to September 2018. Annual payments over the remaining terms are as follows:

			Office	
Year Ended March 31,	 Premises	E	quipment	 Total
2018	94,504		10,106	104,610
2019	 23,626		5,053	 28,679
	\$ 118,130	\$	15,159	\$ 133,289

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

## 8. DEFERRED REVENUE

Deferred revenues represent externally restricted contributions received by the Council for the EQA program or for future general operating expenses. The following is a summary of externally restricted funds received.

	March 31, 2017								
		EQA		BCCIE		Total			
Deferred revenue beginning of the year Net increase in deferred revenue	\$	- 1,500	\$	158,790 224,389	\$	158,790 225,889			
Deferred revenue end of the year	\$	1,500	\$	383,179	\$	384,679			
			Ма						
		EQA		BCCIE	Total				
Deferred revenue beginning of the year Net increase (decrease) in deferred revenue	\$	76,500 (76,500)	\$	158,790	\$	76,500 82,290			
Deferred revenue end of the year	\$	-	\$	158,790	\$	158,790			

The EQA is a program that has been implemented in conjunction with the British Columbia Provincial Government ("the Government") and is British Columbia's brand for quality post-secondary education. The EQA is a voluntary mechanism available to all eligible public and private post-secondary institutions in British Columbia. The EQA designation provides for a standard logo that can be recognized as an assurance of quality. Designation is based on an institution having met or exceeded existing quality assurance standards and being in good standing with both the Ministry and the applicable body. Further to the ongoing transition of the EQA program, the Council received a grant of \$25,000 to assist with providing specific EQA functions.

# NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2016

# 9. TANGIBLE CAPITAL ASSETS

March 31, 2017	Office Furniture and Website Equipment		urniture and	Computer Equipment and Software		Leasehold Improvements		Total	
Cost Opening balance Additions	\$	91,511 -	\$	78,131 1,097	\$	97,054 -	\$	62,518 -	\$ 329,214 1,097
Closing balance		91,511		79,228		97,054		62,518	 330,311
Accumulated amortization Opening balance Amortization		78,178 4,000		58,008 4,134		86,282 5,924		60,592 1,926	 283,060 15,985
Closing balance		82,178		62,142		92,206		62,518	 299,045
Net book value	\$	9,333	\$	17,086	\$	4,848	\$		\$ 31,266
March 31, 2016									
Cost Opening balance Additions	\$	91,511 -	\$	78,131 -	\$	97,054 <u>-</u>	\$	62,518 -	\$ 329,214
Closing balance		91,511		78,131		97,054		62,518	329,214
Accumulated amortization Opening balance Amortization		72,464 5,714		52,977 5,031		73,117 13,165		58,208 2,384	 256,766 26,294
Closing balance		78,178		58,008		86,282		60,592	 283,060
Net book value	\$	13,333	\$	20,123	\$	10,772	\$	1,926	\$ 46,154

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

## 10. RELATED PARTY TRANSACTIONS

The Council had the following transactions with the Ministry and other government controlled organizations:

		Year Ended March 31,				
		2017		2016		
Government Grants BCCIE	\$	2,210,512	\$	1.814.877		
EQA	<u> </u>	25,000		-		
	\$	2,235,512	\$	1,814,877		

These transactions are considered to be in the normal course of business and are measured at their exchange amounts, being the amounts agreed to by the parties.

The Society's current payroll of \$1,109,922 includes four employees with salaries totalling \$458,173.

## 11. EXPENSES BY OBJECT

The following is a summary of expenses by object:

	Year Ended March 31,					
	 2017		2016			
Amortization	\$ 15,985	\$	26,294			
Bank charges and foreign exchange	2,326		8,939			
Equipment rental	22,029		17,898			
Event fees	116,707		148,895			
Hospitality	153,982		145,063			
Information technology and websites	113,477		126,612			
Insurance	4,724		4,276			
Leadership and organization	9,223		7,778			
Marketing	408,561		186,947			
Office communications	63,407		42,215			
Office supplies and miscellaneous	22,556		19,574			
Professional and consulting fees	216,508		145,758			
Rent and facilities	151,486		162,581			
Salaries and benefits	1,109,922		1,069,308			
Subsidies	-		500			
Telecommunications	16,865		23,547			
Translation services	-		60			
Travel	 196,126		177,510			
	\$ 2,623,884	\$	2,313,755			

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

#### 12. BUDGETED FIGURES

The budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by the Board of Directors. The budgeted figures have not been audited.

#### 13. FINANCIAL RISK MANAGEMENT

Risks and Concentrations

The Council is exposed to various risks through its financial instruments, without being exposed to concentrations of risk. The following analysis provides a measure of the Council's risk exposure at March 31, 2017.

#### a. Liquidity Risk

Liquidity risk arises if the Council is unable to meet its obligations associated with financial liabilities. The Council is exposed to this risk mainly in respect to its accounts payable. The Council mitigates this risk by preparing and monitoring operating budgets that are used to assist with the planning of cash flows to meet its obligations as they come due.

#### b. Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge its obligation.

Cash and cash equivalents, GIC's, and accounts receivable are exposed to credit risk due to the potential for counterparties to default on their contractual obligations. The maximum potential loss on these financial instruments equals their carrying value.

The Council mitigates its credit risk exposure by maintaining its cash, cash equivalents, and GIC's in major Canadian chartered banks. Accounts receivable are owed from various entities and there is no concentration of risk associated with any particular customer. As at March 31, 2017, there were no overdue account receivable balances.

#### c. Market Risk

Market risk is the risk that the fair market value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Council is mainly exposed to interest rate risk.

## i. Currency risk

Currency risk is the risk that the fair market value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Council is not exposed to any currency risk and does not maintain any foreign denominated financial currencies.

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017

# 13. FINANCIAL RISK MANAGEMENT (CONTINUED)

Risks and Concentrations (Continued)

#### c. Market Risk (Continued)

#### ii. Interest rate risk

Interest rate risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate because of changes in market interest rates.

The Council is exposed to interest rate risk on its GIC's, which bear interest at fixed rates which could expose the Council to interest rate price risk. Fluctuations in market interest rates could affect the fair value of these financial instruments.

## iii. Other price risk

Other price risk is the risk that the fair market value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument traded in the market.

The Council is not exposed to other price risk.

# SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES

	EDUCATIONQUALITY ASSURANCE					ADMINISTRATION AND OPERATING CONTRACTS				
	Υ	EAR ENDE	D MA	RCH 31,		RCH 31,				
		2017		2016		2017		2016		
REVENUE										
FEES - PRIVATE INSTITUTIONS	\$	17,325	\$	267,625	\$	-	\$	-		
GRANTS		25,000		-		2,210,512		1,814,877		
OPERATING		-		-		72,340		22,215		
OTHER		-		-		10,288		10,333		
SUMMER SEMINAR						300,407		201,042		
		42,325		267,625		2,593,547		2,048,467		
EXPENSES								_		
AMORTIZATION		_		_		15,985		26,294		
BANK CHARGES AND FOREIGN EXCHANGE		1,355		8,069		971		870		
EQUIPMENT RENTAL		-		-		22,029		17,898		
EVENT FEES		-		-		116,707		148,895		
HOSPITALITY		-		-		153,983		145,063		
INFORMATION TECHNOLOGY AND WEBSITES		20,814		24,071		92,663		102,541		
INSURANCE		-		-		4,724		4,276		
LEADERSHIP AND ORGANIZATION		-		-		9,223		7,778		
MARKETING		-		-		408,561		186,947		
OFFICE COMMUNICATIONS		-		-		63,408		42,215		
OFFICE SUPPLIES AND MISCELLANEOUS		-		-		22,554		19,574		
PROFESSIONAL AND CONSULTING FEES		-		-		216,508		145,758		
RENT AND FACILITIES		-		-		151,486		162,581		
SALARIES AND BENEFITS		-		-		1,109,922		1,069,308		
SUBSIDIES		-		-		-		500		
TELECOMMUNICATIONS		-		-		16,865		23,547		
TRANSLATION SERVICES		-		-		-		60		
TRAVEL						196,126		177,510		
		22,169		32,140		2,601,715		2,281,615		
SURPLUS (DEFICIT) FOR THE YEAR	\$	20,156	\$	235,485	\$	(8,168)	\$	(233,148)		