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Engaging Faculty as Agents of Change for Internationalization

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Overview

Context

Reflecting on past efforts

Approaches

Approaches

Approaches

Approaches

Approaches

Approaches

Approaches

Approaches

Approaches

CONTEXT

Importance of faculty as champions of internationalization

Over 30 years ago, Harari (1981) warned:

"In the last analysis
[internationalization]
is a function of faculty
competence and
commitment of
institutional
leadership"

More recently the IAU (2010) survey concluded:

"The interest, capacity and involvement of faculty members appears to act as a major barrier to moving forward"

Balancing Outputs and Outcomes

Outputs

- Student mobility
 - Intl student recruitment
 - Participation in study abroad
- Transnational education
 - Programs offered abroad
 - Student recruitment
 - Graduates abroad
- Institutional partnerships
 - Joint and dual programs
 - Partner networks
- International projects
 - Funding
 - Research
 - Development

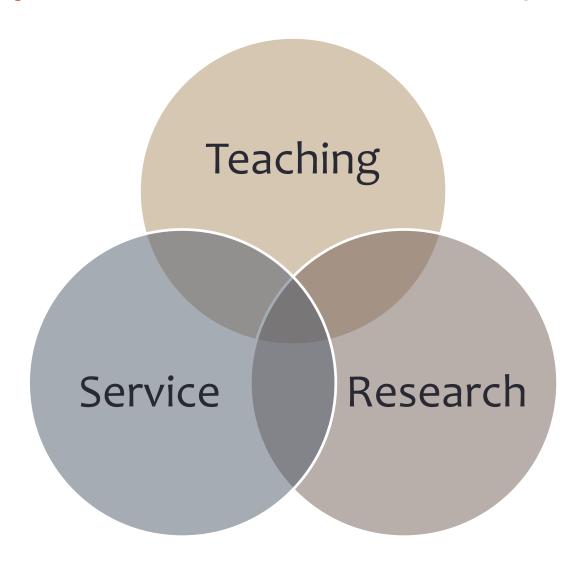
Outcomes

- Curricula and programs
 - Learning outcomes
 - Graduate attributes
- Teaching and learning processes
 - Pedagogy
 - Delivery models
- Global competencies
 - Intercultural skills
 - Language proficiencies
 - Historical / political contexts
- Disciplinary focus
 - Global issues
 - Multiple perspectives
 - Scholarship, Research, Knowledge Production

Outputs <u>are</u> achievable without faculty

Outcomes **are**not possible
without faculty

The Tripartite Mission of Faculty



Barriers to Engagement

Childress (2012)

Partial list...

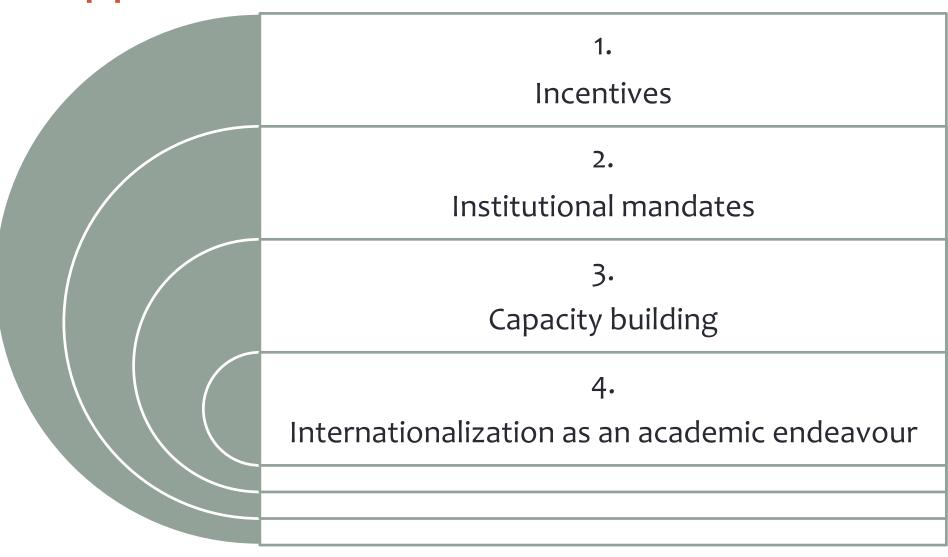
Lack of financial resources

Disciplinary divisions and priorities

Restrictive tenure and promotion policies

REFLECTING ON PAST EFFORTS

Approaches



Participant Activity

Part 1 – Group discussion

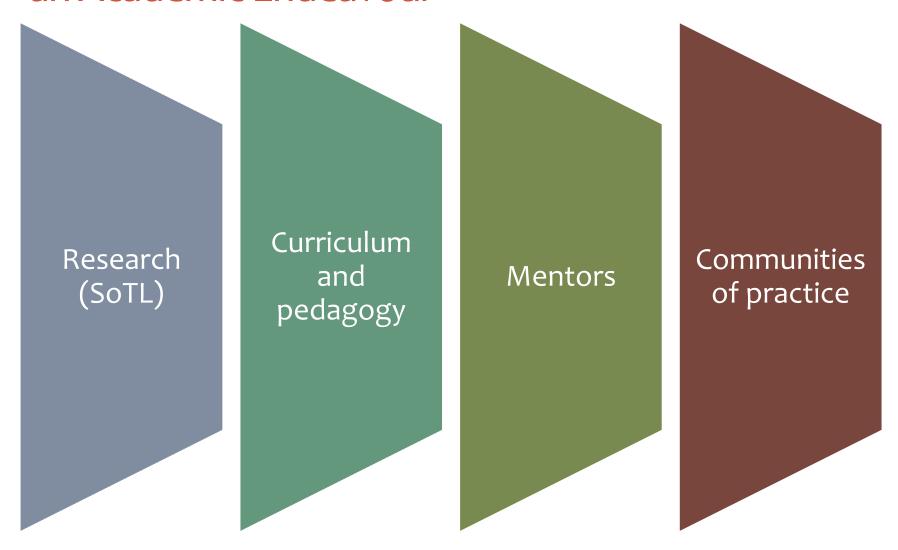
- Which approaches are used at your institution?
- Record examples on the hand-out
- 15 minutes

Part 2 – Each group to share ONE example with the larger group

Capacity Building

Supporting Working PD expertize workshops groups development

Identifying and Recognizing Internationalization as an Academic Endeavour



Engaging Faculty (Childress, 2010)

Reward and recognition

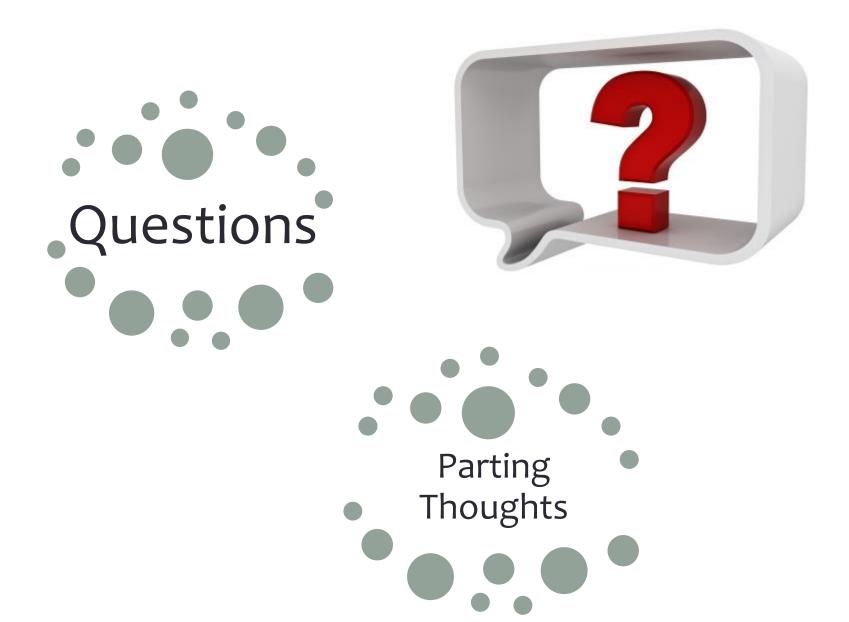
Include international scholarship and service in hiring guidelines

Financial support for teaching, research, or service abroad

Curricular and pedagogical support

Connect to other institutional initiatives

Professional development



Thank you!

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