# Implementing Admission Integrity and Recruitment Measures as a Responsible DLI

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## Hello



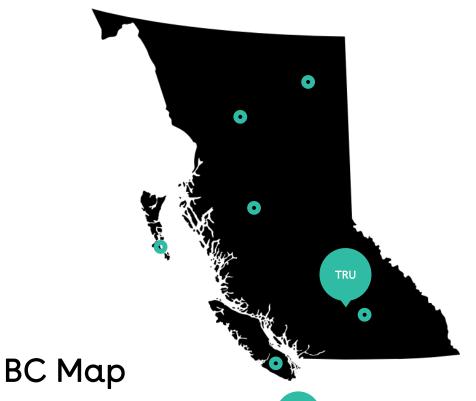


I am Lucas Maikapar...















## Hello





### I am Uri Carnat

















#### IDP Education

IDP is a world leader in assisting students find the right study option and a global recruitment partner for educational institutions.

IDP is also a proud owner of IELTS, the world's most popular English proficiency test for study, work and migration

#### Student Placement

- Place international students into educational institutions in English-speaking study destinations
- Maintain a network of offices spanning Asia, the Middle East, Africa, and Europe

#### **English Language Testing**

 Co-own International English Language Testing System (IELTS), with the British Council and Cambridge English Language Assessment

#### English Language Teaching

 Run English language schools in South East Asia

#### **Educational Events**

 Organize global student-recruitment events and educational conferences, including the AIEC and CamTESOL







#### Our vision

To build a global platform and connected community guiding international students along their journey to achieve lifelong learning and career aspirations

#### Market Research

- Invest in a stand-alone research department
- · Share research findings with clients and at conferences

#### Hotcourses

- Online arm of IDP student and institutional support
- Digital content and marketing 51m visits
- · End-to-end recruitment model for IDP clients









### Background



- Many Canadian schools facing capacity issues & overload of applications
- Education Agencies experiencing challenges setting expectations with and counselling qualified students
- Need to streamline the funnel, managing non-genuine students, increasing diversity, and adding integrity
- Industry responses, strategies, best-practices, and working with agencies as partners in quality control







### Agenda











#### TRU Objectives



- Growing international enrolment
- Country diversity
- Program diversity
- Adequate living accommodations
- Appropriate student services
- Positive student experiences
- Available courses/classes
- Retention
- Partnerships with integrity







#### **IDP** Objectives



- Student success & satisfaction
- Appropriately-set expectations
- Supportive student services
- Retention
- Student referrals
- Country & program diversity
- Assist a growing number of well-placed students
- Engaged and satisfied institutional partnerships



### Alignment of Objectives

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  - Everything
  - Student success
  - Support services
  - Clear communications between school & recruiter
  - Clear student communications & expectations
  - Growth & diversification







#### Institutional Challenges



- Overload of applications from certain markets.
- Work-load (Admissions, Advising, Registration, Student services)
- Capacity
- Planning faculty hiring & course/section
- Prediction of enrolment numbers and patterns.
- Diversity and optics
- Non-genuine applicants
- Transfers / retention
- Program changes on arrival
- Student financial issues
- Unpredictability: priorities shift regularly and almost invisibly - how to manage international admissions during these times.

**Lidp** | **IELTS** | **hotcourses** group

#### IDP Challenges



- Original institution program caps
- Admissions criteria & timelines (published vs. actual vs. per country)
- Real-time program availability
- Applications (and fees) accepted after capacity
- Slow or no response to student enquiries
- Support of diversification efforts
- Cases: Mauritius, German transfer students, SDS
- Unequal treatment of recruiting partners







### Overlap of Challenges



- Predicting demand
- Policies on response
- Clear communications between stakeholders







#### Institutional Response



- Difficult decisions admissions and recruitment
- Best practices and add integrity
- Change in institutional strategies and priorities
- Adjust forecasts regularly
- Diversity strategy for new markets
- Internal collaboration Deans and departments
- Responsibilities of α DLI
- The crush of students affect agencies as well, and strains relationships. How do we work more collaboratively?







#### Institutional Implementation



- Early application deadlines
- Streamlining the funnel to eliminate non-genuine students
- Expiry dates on letters
- Payment deadlines
- Study permit confirmation deadlines
- Limitations on deferrals
- Limiting program changes
- Firm policies and clear communication
- Increase in deposit for ongoing/current students
- Working with agents as part of the quality control







### IDP Response & Implementation



- Increased systematization of school communication
- Sharing industry best-practices & requirements
- Program availability: real-time updates
- Communications on student first-choice
- Transfers: Collaborative alignment on messaging counseling, pre-departure, onshore orientation
- Expanded geography & program options
- Strategic planning on diversity investment fairs, visits, webinars
- Digital diversification Hotcourses







### Overlap of Implementation



- School policy adjustments
- Communication to serve students
- Investment in new opportunities







#### For Further Discussion



- What are ethical / legal criteria by which to manage strategic enrolment efforts?
- Which of these are externally communicated & to whom?
- How can we treat students fairly with transparent truths of evolving admissions criteria & timelines?
- How do we manage within the context of country reputation, global competition, & future downturns?







### Key Take-Aways & Final Thoughts



- New & changing environment with Canada in demand
- Stresses in the system
- Fixes are led by planning & communication
- Doing right by students means transparency & managed expectations









## Thank you

### ...and questions, please

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